USDA Rural Development Rural Business Development Grant **Application Toolkit** FY2025

CFDA Number: 10.351

CFDA TITLE: Rural Business Development Grant

Recommend using Chrome

Application Due by Close of Business (4:30 pm) February 28, 2025

Applications must be submitted to Rural Development via Email (preferred method) or regular mail, Federal Express or UPS. Electronic signatures are acceptable. Note: Our Montpelier office is closed until further notice - Please do not attempt to drop application materials off in person at that location, as there will be no one available to accept them.

Vermont and New Hampshire

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CC: Cindi.Gelinas@usda.gov

Weblinks:

USDA Rural Development: Rural Development Home Page

USDA Rural Development Vermont/New Hampshire: Vermont / New Hampshire RBDG

A Microsoft Word version of this toolkit is also available. Please contact us and we will gladly e-mail it to you.

Application Toolkit

Background

USDA Rural Development is charged with assisting in the startup, development, and expansion of small and emerging businesses and/or non-profits in rural communities. Rural Development supports this portion of the overall mission through two grant programs, the RBEG and RBOG programs.

The Agency combined 7 CFR part 1942, subpart G and 7 CFR part 4284, subpart G into the RBDG rule at 7 CFR part 4280, subpart E. Rural Development has also integrated applicable general provisions of 7 CFR part 4284, subpart A into the RBDG rule. Essentially, the Agency did not change any of the requirements of either program but blended the two regulations into one and eliminated duplicative portions so that there is only one set of requirements. The Agency also combined definitions so that the public has one definition for both programs as well as blended the scoring requirements of both former regulations. Finally, the Agency blended the application processes into one streamlined set of procedures under the RBDG funding, incorporating the statutory language of the 2014 Farm Bill (7 U.S.C. 1932(c)) specifying how the funding would be split.

Rural Development makes RBEGs to public bodies, non-profit corporations and federally recognized Indian Tribes so that they may support the development and/or expansion of small and emerging businesses in rural communities.

Enterprise Grant type funds may be used to: Acquire or develop land, buildings, plants, equipment; access streets and roads, parking areas, utility extensions, necessary water and supply and waste disposal facilities; provide technical assistance; establish revolving loan funds; and to create, expand, or operate rural distance learning programs that provide educational, or job training instruction related to potential employment or job advancement to adult students.

Opportunity Grant type funds are made to public bodies, non-profit corporations and federally recognized Indian Tribes to analyze rural business (small and emerging or larger business) opportunities, identify and/or provide training opportunities to rural entrepreneurs, conduct leadership development, establish training or technology centers, and conduct technical assistance or area-wide planning activities.

Grant funds may be used for projects identified as either business opportunity type grants or business enterprise type grants. The Agency will set aside 10 percent of its RBDG appropriation for business opportunity type grants. The Agency reserves the right to reallocate funds set aside for business opportunity type grants to business enterprise type grants if it becomes apparent to the Agency that there is insufficient demand for the funds set aside for the business opportunity type grants.

Strategic Economic and Community Development

Background and Discussion

The Agency administers a multitude of Federal programs for the benefit of rural America, ranging from housing and community facilities to infrastructure and business development. Its mission is to increase economic opportunity and improve the quality of life in rural communities by providing the leadership, infrastructure, capital, and technical support that enables rural communities to prosper. To achieve its mission, the Agency provides financial support (including direct loans, grants, and loan guarantees) and technical assistance. The purpose of this subpart is to support projects, by awarding reserved funds, that implement strategic community investment plans on a multi-jurisdictional and multi-sectoral basis through the submission and review of applications for the promoting regional economic and community development. Reservation of targeted funds are available for covered Rural Development programs including Rural Business Development Grants to encourage regional economic and community development. Section 6401 of the 2018 Farm Bill amended Section 379H, Strategic Economic and Community Development of the Consolidated Farm and Rural Development Act to state that **projects must be part of both a multi-jurisdictional and multi-sectoral Strategic Community**

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Investment Plan in order to receive consideration for the set-aside. *Multi-jurisdictional means two or more jurisdictions. Sector means stakeholders from areas such as business, health, education, and/or workforce; or from organization types such as public, private, non-profit, and/or philanthropy.*

Checklist

Before submitting your application, please ensure that you have completed the following:

SAMS Registration

<u>All applicants</u> for Federal grant funding must register in the Central Contractor Registration (CCR) database, or its successor database, known as the System for Award Management (SAM), at https://www.sam.gov, whether applying electronically or by paper, and at no cost. Registration may take 1-1.5 hours to complete and requires a UEI #, tax ID and business name, statistical and financial information about the business (including number of employees and annual receipts for each of previous 3 years), and Electronic Funds Transfer information for payment of grant disbursements to grantee (Routing #, Account #, ACH contact). Registration activation will take 1-5 days with an established tax ID; OR 2-5 weeks if a new Employer Identification Number is used. A cage code number and expiration date will be provided when the registration is activated and must be included in your RBDG application information. For technical assistance, call the toll-free assistance line at 1-866-606-8220 and press "1." Enter the registration cage code and expiration date in field 5(a), "Federal Entity Identifier," on Form SF-424.

This registration must remain active, with current information, at all times during which an entity has an application under consideration by an Agency or has an active Federal Award. To remain registered in the database after the initial registration, the applicant is required to review and annually update its information in the database to ensure it is current, accurate and complete.

ALERT: REGISTRATION IN SAM IS FREE

Required Forms:	
	☐ Form SF-424, "Application for Federal Assistance" SF424
	☐ Form SF-424A, "Budget Information-Non-Construction Programs" SF424A
	☐ Form RD 400-1, "Equal Opportunity Agreement" <u>SF 400-1</u>
	☐ Form RD 400-4, "Assurance Agreement" <u>SF 400-4</u>
	\Box Form RD 400-8, "Compliance Review" $\underline{400-8}$
	☐ RD Inst. 1940-Q, EXH A-1, "Certification for Contracts, Grants, & Loans" 1940-Q Exh A-1
	☐ Environmental Documentation Checklist
	\square Section 6025 Strategic Economic and Community Development Information (Verify with USDA if
	appropriate for your project) SECD
	☐ 1980-88 Strategic Economic and Community Development 1980-88
	☐ SECD Additional Supporting Documentation
Environmental Re	equirements:
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	☐ Environmental Information Packet: Consult USDA for project appropriate material.

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Non-Profits: Ir	nclude in Appendix A:		
	•	endments) is) Certificate of Go zing entity to apply n grant documents.	od Standing issued by the appropriate Secretary of State. and administer the RBEG/RBOG including the name and title of the
Public Bodies:	Include in Appendix A:		
	•	governing board a person authorized	
Section 1. Sum	nmary Information:		
	☐ Legal name of applicant ☐ Requested Grant Amount ☐ UEI # ☐ SAM Registration Cage Cod ☐ Certification of Relationshi ☐ Certification of serving rura	p to RD employee al areas	ate ousinesses (Enterprise Grant only)
Section 2. App	olicant Type:		
	☐ Non-profit corporation ☐ Public Body / Municipality ☐ Federally recognized India		
To be e Northe Manag	ligible for REAP Zone fun astern Vermont Develop	ding applicants ment Associatio niggs@nvda.net	☐ Assigned Benchmark Number: must obtain a "Benchmark" Number from n (NVDA). Please contact Lorna Higgs, Project - This Benchmark number MUST be included with
Section 3. Pr	oject Eligibility:		
☐ Busii	ness Enterprise Project	OR	☐ Business Opportunity Project
	☐ Demonstration of Need ☐ Clear identification (list) of Emerging Business(es) to ☐ Suggested Performance C	be assisted	 □ Demonstration of Need □ Economic Development Result □ Local and Area Strategic Plans □ Suggested Performance Criteria

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Section 4.	Scope of Work:
	☐ Project Type / Description: RLF, Tech Assistance, Site, Feasibility Study
	☐ Proposed Activities to be Accomplished
	☐ Timeframe for Individual Activity Completion
	☐ Timeframe (months) To Project Completion
	$\ \square$ Timeframe from Grant Approval to Project Start (Should be after June 1, 2023; projects must be completed
	within 12 months of start date)
Section 5.	Written Narrative:
	☐ Project Need
	☐ Project Benefits
	☐ Demonstrate Project Meets Eligible Grant Purpose
	☐ Area(s) to be Served (be specific)
	☐ Project Coordination with Area Economic Development Plans
	☐ Goals to be Accomplished
	☐ Identify Business(es) to be Assisted (if appropriate)
	☐ Economic Development to be Accomplished
	☐ Summary: How the Project will result in Created, Saved or Supported Jobs
	☐ Quantify: Jobs Created, Saved and/or supported for next 3 Year Period
	☐ Description of Applicant Experience — Demonstrated Ability — Key Staff that Support Project
	☐ Method and Rationale to Select Service Area and Proposed Benefitting Businesses
	☐ Description of Project Methodology: Use of Organization Staff; Consultants; Contractors or Other
	☐ Work Plan and Budget
Appendice	s:
	☐ Appendix A – Organizational Documents §4280.427(b)
	☐ Appendix B – Latest 3 Years Financial Information §4280.427(e)
	☐ Appendix C – Supplemental Funds Verification §4280.427(g)
	\Box Appendix D – Letters of Commitment from Businesses to be assisted (include jobs saved/created) Letters
	of Support §4280.435(h)
	☐ Appendix E – Additional Supporting Documentation
	☐ Appendix F — Economic Distress Information
	\square Appendix G – Strategic Economic Community Development Documentation (See form 1980-88 and instruction
	1980-K Instruction 1980-K
	Application Template

Section 1: Summary Information

Legal Name of Applicant: (Verify from Articles/Bylaws)

Requested Grant Amount: \$

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Applicant Type–Check One:					
☐ Nonprofit Entity	☐ Public Body/Government Entity	☐ Federally recognized Indian Tribe			
Project Type – Check One:					
☐ Enterprise Grant	☐ Opportunity Grant				
UEI#					
SAM/CCR Registration Cage Code:	SAM/CCR Registration Cage Code: Expiration Date:				
REAP ZONE APPLICANTS ONLY [ND, NY, and VT]: Assigned Benchmark Number					
Jobs Summary: [Provide a summary of jobs	on an FTE basis "prior to" and "projected at \	'ear 3"]			
	Full Time	Part Time			
Current- Existing # of jobs					
Projected jobs to be created as a result	of this project				
Projected jobs to be saved as a result of	Projected jobs to be saved as a result of this project				

Businesses Assisted Summary:

Number of Businesses

¹ "Total Businesses Assisted" must equal the sum of "Sub-Businesses Assisted"

Project Summary [Provide a concise summary of your proposed project]

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All Grant Applicants - Complete certifications 1 - 3.

1. Relationships to RD employees

To assure the high standards of honesty, integrity, and impartiality maintained by Rural Development employees, we need to identify any Rural Development assistance to be provided to employees, their relatives, or their business or close personal associates. This includes insured or guaranteed, loans or grants to individuals or organizations. If you know of any relationship or association you (the applicant) may have with a Rural Development employee, please provide this information, or advise if there is none. Your response will allow us to make special provisions for processing but will not affect your application status.

Immediate family, other relatives or close associates who are USDA Rural Development employees, if any, are listed here:

If none, check here:

2. Rural Location

Applicant (grantee) organizations may be located in "rural" or "non-rural" communities.

Benefiting business(es) must be located in a rural community with a population of 50,000 or less population and not located in a city or town located within the urbanized area contiguous and adjacent to a city or town with a population over 50,000.

You may verify rural eligibility of benefiting business(es) using the Rural Eligibility Website.

Note your agreement here that all business(es) to be served will be located in eligible rural area(s).

3. Citizenship Requirement

All business (es) assisted with grant funds must be at least 51 % owned by U.S. citizens or resident aliens (persons legally admitted for permanent residence). Note your agreement here that all proposed businesses assisted will be at least 51 % owned by U.S. citizens or resident aliens.

Enterprise Grant Applicants Only

4. Small and Emerging Private Business Enterprise Requirement

Enterprise Grant Funds. All businesses assisted with RBDG enterprise grant funds must meet the following definition: "Any private business which will employ 50 or fewer new employees and has less than \$1 million in projected gross revenues." Note your agreement here that all business (es) assisted will meet the RBDG program definition of small and emerging private business enterprise.

5. Development or Financing of Small & Emerging Private Businesses - §4280.417(b)(2)

[Describe how grant funds will be used to finance and/or develop Small and Emerging Businesses in Rural Areas. Supporting documentation may be included in Appendix E]

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6. Revolving Loan Fund Requests Only - §4280.453

RBDG Revolving Loan Funds are processed in accordance with Subpart 4274-D, Intermediary Relending Program and serviced in accordance with Subpart 1951-R. RBDG revolving loan funds are limited to financing no more than 75% of total project costs. Applicants must identify in the Project Budget the minimum 25% non-federal leverage funds.

Use of Funds: All Agency funds must be used for the purpose of making eligible loan(s). Loans cannot exceed 75% of total project costs in accordance with §4274.331(b)(2).

RLF Operating Budget: RLF applications must include an Annual Budget in accordance with §4274.332(b)(2). RBDG revolving loan fund initial administrative costs are the responsibility of the applicant. As loans are repaid, principal and interest are the basis of the continuation of the revolving loan fund. Subject to an approved Operating Budget, interest collected may be used to offset administrative costs of the Loan Fund.

7. Equipment Purchase Requests Only

Provide a detailed list of equipment to be acquired along with supplemental funding (if applicable):

Equipment Description	RBDG Funds	Supplemental Funds If Applicable	Notes / Supplement Source
Total	\$	\$	

Pass Thru Prohibition §4280.423(m)(4)

[To prevent the grant funds from being classified as "Pass Thru" please provide a description of how the grantee (applicant) will establish and charge benefitting businesses (ultimate recipients) for the "fair market use" of the equipment.]

Opportunity Grant Applicants Only

8. Economic Development Result - §4280.417(b)(1)

Opportunity Type Grants may be made only when there is reasonable prospect that the project will result in economic development of a rural area. [Describe the economic development that will occur as a result of the proposed project. Include demonstration of project sustainability. Supporting Documentation can be inserted in Appendix E]

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9. Consistency with Local and Area Strategic Plans - §4280.417(d)

Grants may be made only when the proposed project is consistent with local and area-wide strategic plans for community and economic development, coordinated with other economic development activities in the project area and consistent with USDA Rural Development State Strategic Plan. [Describe how the project coincides with local or regional strategic plans. Supporting Documentation can be inserted in Appendix E]

All Grant Applicants:

Basis for Project Success or Failure §4280.417(c)

[A] Demonstrated Need: [Describe the demonstrated need for the project]

[B] Project Evaluation: [Describe the basis for determining the success or failure of the project]

[C] Project Elements: [Describe the major elements of the project]

[D] Project Impact: [Describe the procedures that will be used to assess project impact at its conclusion]

Proposed Scope of Work - §4280.427(c)

3.1 Project Description – Opportunity Projects §4280.417(a)(1) or Enterprise Projects §4280.417(a)(2)

[Describe the project type: Technical Assistance, Revolving Loan Fund, Industrial Site or Business Opportunity]

3.2 Project Activities and Timeline

[Detail the key project activities to be accomplished and identify corresponding timeframes for each task.]

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	3.3	Proj	ect	Dur	ation
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[Outline the months of project duration – explain (if applicable) any major breaks between activity points.]

3.2 Project Implementation

[Identify the expected timeframe between Award of Funds and Project Start – explain (if applicable) any delays.]

Written Narrative - §4280.427(d)

4.1 Project Need

[Explain the project need. Supporting documentation can be inserted in Appendix E]

4.2 Project Benefits

[Explain the benefits of the proposed project. Supporting documents can be inserted in Appendix E]

4.3 Eligible Grant Purpose

See: Opportunity Projects §4280.417(a)(1) or Enterprise Projects §4280.417(a)(2)

[Explain how the proposed project meets an eligible grant purpose. Supporting documents can be inserted in Appendix E]

4.4 Area to be Served

[Describe the area to be served, identifying each governmental unit (i.e., town, county, etc.) to be affected by the project.]

4.5 Description of Project Coordination with Area Economic Development

[Describe the area to be served, identifying each governmental unit (i.e., town, county, etc.) to be affected by the project.]

4.6 Businesses Assisted – Economic Development

[Describe the business(es) to be assisted, if appropriate; and Economic Development to be accomplished.]

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4.7 Job Impact – 3 Years

[Explain how the project will result in newly created, increased, or supported jobs and the number of projected new and supported jobs within 3 years.]

4.8 Applicant Experience – Key Personnel

[Describe <u>applicant entity</u> demonstrated capability and experience in providing the proposed assistance or similar economic development activities. Include experience of key personnel providing project activities and managing project.]

4.9 Rationale: Project Area

[Describe the method and rationale used to select the area(s) and business(es) that will benefit from assistance.]

4.10: Project Execution

[Describe how the work will be performed including whether organization staff, consultants or contractors will be used.]

<u>Scoring Criteria:</u> Population - Proposed project(s) will be located in a community of:

 1. Under 5,000
 15 points

 2. Between 5,000 and less than 15,000
 10 points

 3. Between 15,000 and 25,000
 5 points

Scoring Criteria: Unemployment - Proposed project(s) will be located in areas where the unemployment rate:

Exceeds the State rate by 25% or more
 Exceeds the State rate by less than 25%
 Is equal to or less than the State rate
 points

<u>Scoring Criteria:</u> Medium Household income - Proposed project(s) will be located in areas where the median household income (MHI) for the State is:

Less than poverty line
 More than poverty line but less than 65%
 Between 65% and 85%
 Equal to or greater than 85%
 points
 O points

<u>Scoring Criteria:</u> Economic Distress - Points will be awarded for each of the following criteria met by the community or communities to benefit from the grant (cannot exceed 40 points total):

1. Trauma 15 points

(Natural disaster occurred not more than 3 years prior to filing application) FEMA Designation _____

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2.	Economic distress (Military Base/Employer 20% or more loss in total jobs)	15 points		
3.	Long-Term Poverty (Demonstrated by being a former EZ/EC, REAP, CC or a persis	10 points tent poverty county) - i	indicate whic	ch
4.	Long-term population decline (Demonstrated by latest 3 decennial Census) - Show amounts	10 points		
		Sub	btotal	(Cannot Exceed 40 Points
4.11 4.12	Coordination with Area Economic Development Activities [Description of how the project will coordinate Economic Development within the project area. Supporting Documentation can be in Businesses to be Assisted and Economic Development to	elopment activities wit serted in Appendix G] to be Accomplished		·
	[Describe Businesses to be assisted (if appropriate) and Econo Documentation can be inserted in Appendix G]	mic Development to b	e accomplish	ned. Supporting
	<u>Criteria:</u> Applicant has written evidence that small business defined the grant. 5 points for each letter for separate businesses up	· ·	oported by st	artup or expansion as a
4.13	Jobs Created/Saved [Describe how the proposed project will create jobs or save enumber of jobs created and jobs saved. This is evidenced by Appendix F.]			

Number of jobs expected to be created

or saved

Jobs created are the jobs created by the "businesses assisted" and are directly related to, a result of, and attributed to the project funded by the RBDG project. Jobs created are generally located at the project site; however, jobs created may be located off site if they are employed by the business assisted and are directly related to the project. Examples may include increases in off-site sales staff due to a production expansion project. Enter the estimated number of jobs that will be created if the project is implemented. Part-time and seasonal jobs will be converted to full-time equivalents (FTE): count 2 part-time jobs as 1 full-time job; count 3 seasonal jobs as 1 full-time job. If part-time and/or seasonal jobs add up to a fraction, round up to the next whole number.

<u>Scoring Criteria:</u> Applicant has written evidence that the proposed project will create and/or support existing jobs. The number of jobs must be evidenced by a <u>written commitment from the business to be assisted</u>.

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1. One job for less than \$5,000	25 points
2. One job for 5,000 but less than \$10,000	20 points
3. One job for \$10,000 but less than \$15,000	15 points
4. One job for \$15,000 but less than \$20,000	10 points
5. One job for \$20,000 but less than \$25,000	5 points

Amount of Grant divided by number of jobs = \$_____

/job

4.14 **Applicant Expertise**

[Insert key personnel, names, and experience of personnel on staff and, if applicable, under contract to be utilized for delivery of project tasks. Identify their connection to the project and include a resume of their experience. Attach resumes and other supporting documentation of experience in Appendix E]

Scoring Criteria: Applicant has evidence of successful experience in type of activity.

1. 10 or more years 30 points 2. At least 5 but less than 10 years 20 points 3. At least 3 but less than 5 years 10 points 4. At least 1 but less than 3 years 5 points

Number of years' experience

4.15 Work Plan Narrative

[Insert work plan narrative including how the grant purposes will be accomplished and milestones for accomplishing the proposed tasks. Additionally, if selected for funding, provide a statement indicating how soon after notification of grant obligation project will begin]

a. Project Budget Summary

Summarize the total project budget by task. Project should reasonably be completed within 1 full year after it has begun. Insert additional rows as needed.

Activity #	Task Name and Description	Start Date	End Date	RBDG Funds	Supplemental Funds	Total Project Costs
	TOTAL PROJECT			\$	\$	\$

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b. Sources of Funding

[Identify sources and amounts of matching funds. Provide written verifiable commitment of funds from other sources. An authorized representative of the organization contributing funds from another source must provide evidence that the funds are <u>available</u> and will be used for the proposed project. Verification of matching funds documentation should be in Appendix D.]

c. Task Budget Format

Provide a budget table for **each task** that will be completed for **each main activity** listed above. Add additional task tables as needed.

Task #1 Budget Categories	RBDG Funds	Supplemental Funds	Total Project Costs
Personnel			
Fringe Benefits			
Travel			
Supplies			
Contractual			
Total	\$	\$	\$

Provide explanation/clarification of the basis for the above budget figures: [Insert task budget explanation]

Task #2 Budget Categories	RBDG Funds	Supplemental Funds	Total Project Costs
		rulius	
Personnel			
Fringe Benefits			
Travel			
Supplies			
Contractual			
Total	\$	\$	\$

Provide explanation/clarification of the basis for the above budget figures: [Insert task budget explanation]

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<u>Scoring Criteria</u>: Leveraging - Applicant has evidence of commitment of funds from nonfederal sources for proposed project. If Rural Development portion of project funding is:

Less than 20 percent
 20 but less than 50 percent
 50 but less than 75 percent
 75 percent or more
 points
 0 points

Rural Development funds divided by total project costs $\frac{1}{2}$ X 100 = $\frac{1}{2}$ % which is Rural Developments portion of project funding

Scoring Criteria: Size of Grant Request

 1. Less than \$100,000
 25 points

 2. \$100,000 to \$200,000
 15 points

 3. More than \$200,000 but not more than \$500,000
 10 points

Scoring Criteria: Indirect cost - Applicant is not requesting grant funds to cover their administrative or indirect costs. 5 points

Suggested Performance Criteria:

Suggest one or more relevant criterion to be used to evaluate the performance of the grant project during its operational phase post-award, as benchmarks to assess whether or not the primary goals and objectives proposed in the scope of work are accomplished during the project period. These criteria should relate to the overall project goal of financing and/or assisting small and emerging businesses or conducting business opportunity projects, with a resulting creation or saving of jobs.

[Insert Performance Evaluation Criteria]

Additional Scoring Criteria

<u>Scoring Criteria:</u> Discretionary points - Either the State Director or Administrator may assign <u>up to</u> 50 discretionary points to an application. Assignment of discretionary points must include a written justification. Permissible justifications are geographic distribution of funds, special Secretary of Agriculture initiatives such as Priority Communities, or a state's strategic goals. Discretionary points may only be assigned to initial grants.

However, in the case where two projects have the same score, the State Director may add one point to the project that best fits the State's strategic plan regardless of whether the project is an initial or subsequent grant.

Identified State Strategic Goals

- o Projects that support the USDA's Bio Economy Initiative
- Projects that impact locally produced / locally manufactured food networks and/or distribution systems
- O Projects located in USDA's targeted High Poverty Areas in support of USDA's Poverty Funding Initiative

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Appendices

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Appendix A: Organizational Documents

Please attach evidence of Legal Authority and Good-standing (Examples: By-Laws, Articles of Incorporation or Organization, Letter or Certificate of Good Standing from your Secretary of State or equivalent agency.

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Appendix B: Latest 3 Years Financial Information

Please attach latest Three (3) years financial statements including, balance sheets, income statements and current audited report if available.

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Appendix C: Supplemental Funds Verification

Documentation verifying eligible supplemental funds are available and have been committed to the project must be included in your application to qualify for consideration under applicable scoring criterion.

Examples of acceptable documentation include: a signed letter from the source of funds stating the amount of funds, when the funds will be provided, and what the funds can be used for, an executed grant agreement, and a signed resolution from your governing board authorizing the use of a specified amount of funds for the project (if funds will be contributed by the applicant organization).

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Appendix D: Letters of Commitment from Businesses to be assisted (include jobs created/supported)

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Appendix E: Additional Supporting Documentation

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Appendix F: Economic Distress Information

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Appendix G: Strategic E	conomic Community Develo	pment Documentation	